**MU Heath Care: Fiscal Years 2022 – 2026 Capital Plan included in Finance Plan**

<table>
<thead>
<tr>
<th>2021*</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>2026</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Year</strong></td>
<td><strong>Year 1</strong></td>
<td><strong>Year 2</strong></td>
<td><strong>Year 3</strong></td>
<td><strong>Year 4</strong></td>
<td><strong>Year 5</strong></td>
</tr>
<tr>
<td>New Construction</td>
<td>$232,000,000</td>
<td>$0</td>
<td>$66,000,000</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>MUHC Campus Consolidation &amp; Inpatient Services Expansion</td>
<td>$232,000,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ambulatory Facility/Medical Office Building</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Renovation/Infrastructure</strong></td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
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<tr>
<td><strong>Total</strong></td>
<td>$232,000,000</td>
<td>$0</td>
<td>$66,000,000</td>
<td>$0</td>
<td>$0</td>
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</tbody>
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*Projects listed under 2021 are projects anticipated to have project approval during FY21.*

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**MU Health Care: Fiscal Years 2022 – 2026 Preliminary Capital Plan included in Finance Plan Funding**

<table>
<thead>
<tr>
<th>MUHC</th>
<th>Funding Strategy</th>
</tr>
</thead>
<tbody>
<tr>
<td>#</td>
<td>Title</td>
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<tr>
<td>-----</td>
<td>-------</td>
</tr>
<tr>
<td>1</td>
<td>Ambulatory Facility/Medical Office Building</td>
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<tr>
<td>Total</td>
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</table>
1. **MUHC Campus Consolidation & Inpatient Services Expansion, MUHC**

The MU Health Care Ambulatory Facility/MOB project will construct a four-story clinic building with up to approximately 125,000 to 150,000 gross square feet to accommodate medicine and surgical specialty clinics and departments. The building will be constructed on University owned land.

University Hospital currently has a shortage of space needed for high revenue-generating, hospital-based services such as diagnostic cardiology, cardiac catheterization labs, interventional radiology labs, endoscopy labs, etc. This has a negative impact on access and, consequently, patient and referring physician satisfaction.

A new ambulatory building will allow for growth of medicine and surgical specialties; decant outpatient services to allow for more profitable, hospital-based services; meet ongoing payer and patient demands for more outpatient based services, abate leases secured for short-term solutions; and create synergies and efficiencies by consolidating clinics, especially those that now have two locations due to capacity constraints.

A current study conducted by Cannon Design indicates multiple specialty clinics are nearing or exceeding target utilization, creating significant limitations in terms of growth. Some of the specialty clinics are in prime, high-cost hospital space. A couple of clinics have had to split off into two locations, some of which have required adding leased space, to accommodate physician recruitment needed to meet growing demand.

The project budget of $66,000,000 will be debt financed.
MU Health Care
Preliminary Strategic Projects Development Plan
FY21 MU Health Care: Preliminary Strategic Projects Development Plan*

<table>
<thead>
<tr>
<th>Project</th>
<th>Funding Strategy</th>
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</thead>
<tbody>
<tr>
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<td>Title</td>
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<tr>
<td>1</td>
<td>N/A</td>
</tr>
<tr>
<td>Total</td>
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</tr>
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</table>

*MUHC currently does not have any projects on the Preliminary Strategic Projects Development Plan