



# Health Care

**Health Affairs Committee**

April 11, 2019

# Health Affairs Committee

- **Interim Dean Zweig's background:**
  - Two-time University of Missouri graduate
  - Family and Community Medicine
- **Mission of the MU School of Medicine:**
  - *To improve the health of all people, especially Missourians, through exemplary education, research and patient-centered care*
- **Mission met with:**
  - Building on our strengths
  - Outstanding faculty, staff and students
  - Vital partnership within MU Health Care
  - Collaboration with campus colleagues, others

# Leadership Focus and Alignment

Quality & Safety	Efficiency & Financial Performance	Future: Strategic Planning
<ul style="list-style-type: none"><li>• “Big 12” quality and safety projects</li><li>• Review of metrics</li></ul>	<ul style="list-style-type: none"><li>• YTD net operating income and margin</li><li>• Cost transformation</li></ul>	<ul style="list-style-type: none"><li>• Academic health center planning</li><li>• Kaufman Hall</li><li>• Clinical scale and community hospital framework</li></ul>

# Big 12 Clinical Priority Areas

	CONDITION	EXECUTIVE SPONSOR	MEDICAL DIRECTOR	MGR/DIRECTOR
9:00	<b>HEART FAILURE</b>	Jeremy Fotheringham	Fatima Samad, MD	Amy Christensen
9:10	<b>AMI with PCI</b>	Jeremy Fotheringham	A. Kumar, MD	Abby Kemna
9:20	<b>SEPSIS</b>	Brad Myers	Jonathan Collins, MD	Shawn Phillips
9:30	<b>PERI-OP BLOOD CLOTS</b>	Brad Myers	Mark Wakefield, MD	Bridgett Robbins
9:40	<b>ALL-CAUSE READMISSIONS</b>	Keri Simon	K. Hahn-Cover, MD	Heather Turner
9:50	<b>SPINAL FUSION</b>	Bob Schaal	Theodore Choma, MD	Ginger Schelp
10:00	<b>COPD</b>	Bob Schaal	Catherine Jones, MD	Aaron Shepherd
10:10	<b>PRESSURE INJURIES</b>	Mary Beck	S. Hasan Naqvi, MD	John Hornick
10:20	<b>CABG/Valve</b>	Matt Waterman	Xingyi Que, MD	Kelley Blecha
10:30	<b>MAJOR BOWEL</b>	Matt Waterman	Eric Kimchi, MD	Ginger Schelp
10:40	<b>PO RESP FAILURE</b>	Steve Whitt	Quinn Johnson, MD	Katie Merrill
10:50	<b>HIP/FEMUR SURG</b>	Roger Higginbotham	Brett Crist, MD	Danielle Woods

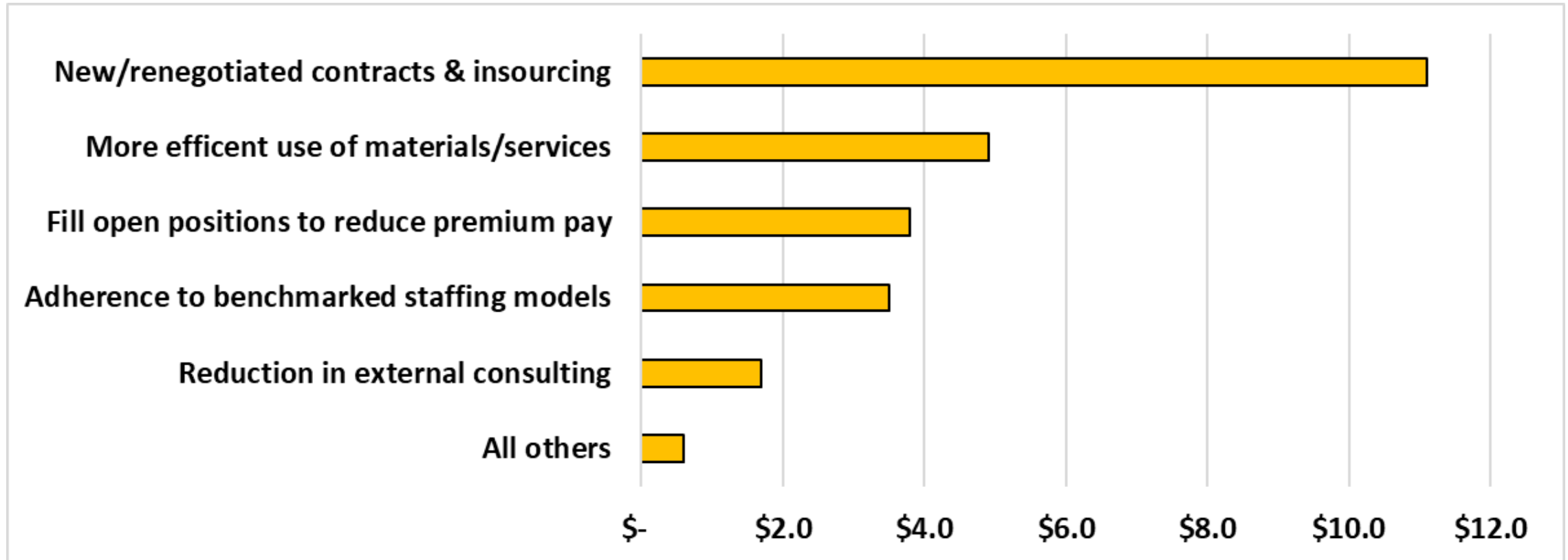
# Cost Transformation: Progress Update

- **MU Health Care, like health systems nationwide, is finding ways to lower the cost of care and reinvest in clinical capabilities, people, facilities and technology.**
- **Goal to decrease our cost of care by \$25 million – about 3 percent of our operating expenses – over the next 3 to 5 years.**
- **Cross-functional team of physicians, nursing leadership and administration formed to identify potential opportunities.**



# Cost Transformation: Progress Update

- We have identified \$25 million of targeted efficiencies as follows:



- Our people continue to be our greatest asset. These cost efficiencies do not include a reduction in workforce, and do not impact patient care.

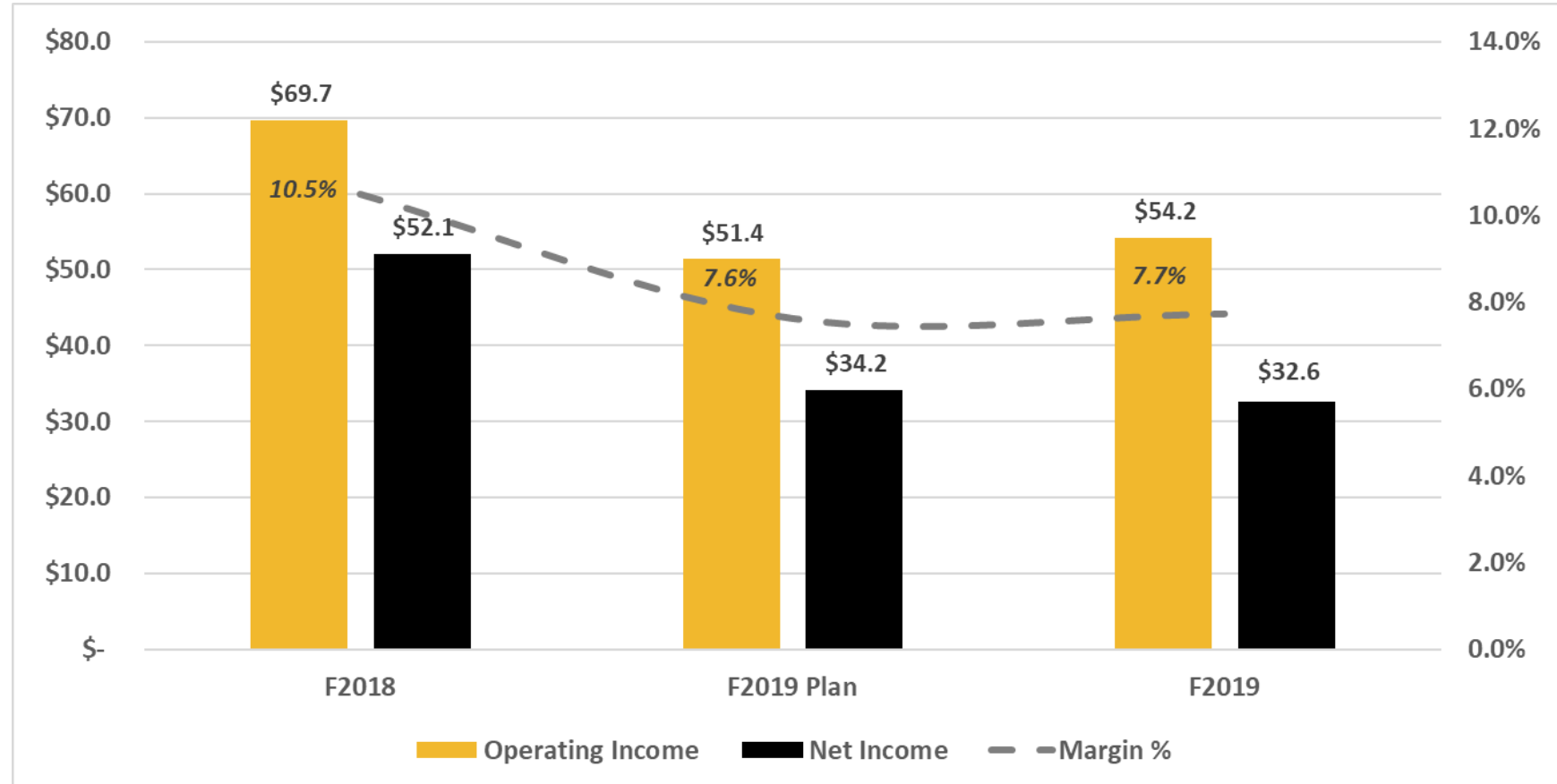
# Class of 2019 Match Day

- **98% residency match rate**
- **22% of class will stay at MU for residency training**
- **38% will remain in Missouri**
- **35% selected in high-need primary care fields**



# Financial Results: February YTD

- Total operating revenue of \$701.2M was 3.9% higher than plan and 5.5% higher than prior year of \$664.8M.
- Operating income of \$54.2M was \$2.7M favorable to plan with an operating margin of 7.7%.





# In Summary...

- **Clarity of President Choi's goals for our leadership team**
- **Financial performance is on plan**
- **Cost transformation has identified \$25M of savings**
- **Quality and safety efforts are organized and being executed**
- **Welcome School of Medicine interim Dean Steve Zweig**
- **Strategic planning efforts will be key to success**